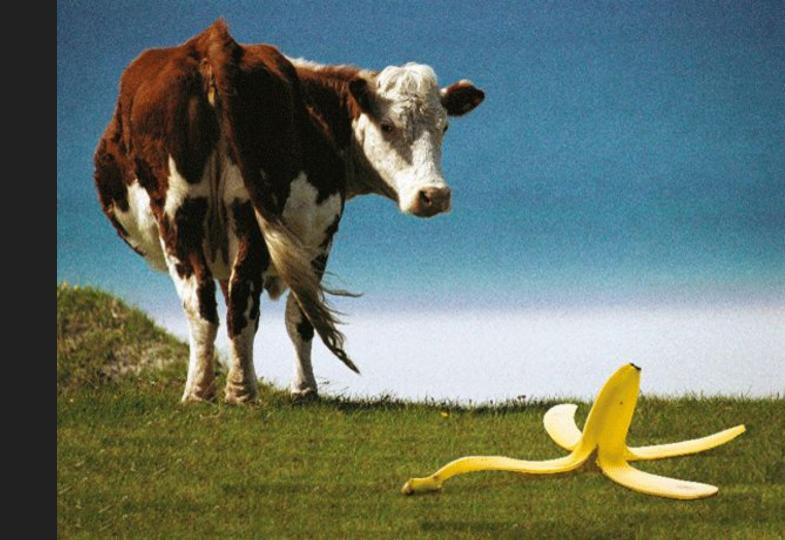
Open Science – should commercial organisations be banned from contributing?

Christian Herzog, MD
OPERA Workshop, Copenhagen, March 2019

Introduction and background

Risky topic...





Part 1: Personal part

Introduction and thoughts on the topic. Personal views, all mistakes and flaws are mine, also deliberately over-simplifying.



Part 2: How we as Digital Science try to make 'it' work

Again, not speaking for all colleagues, but trying to illustrate how Digital Science sees itself in general in the Open Science / Open Research space, using the launch of Dimensions as illustration





Commercial companies and Open Research

Really at odds?

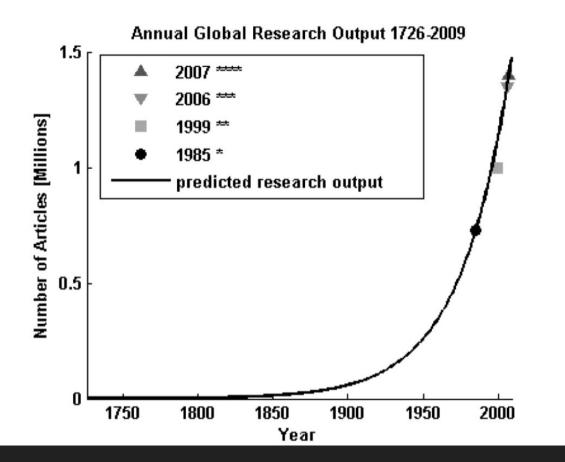


... while the interactions and language sometimes suggest a battlefield...



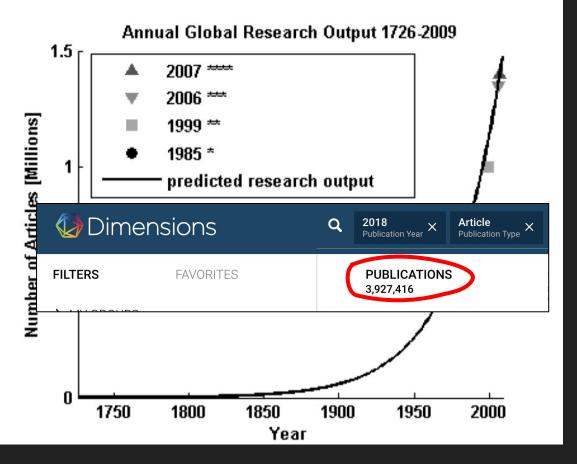
But what is really the core of the conflict and the changes we are seeing these days?





- Exponential growth starting after 1945, almost a 'Scientific Revolution", or the 'Industrialisation of Science"
- Not a technical trigger printing has been around for a while
- Purely growth in size, resulting in diversification of disciplines, no. of journals





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Scholarly societies facilitated research communications, community aligned and driven

Large publishing industry, meeting the needs of the growing research eco-system





Resulted in 'mostly happy' for a while....





Growth results in increased competition

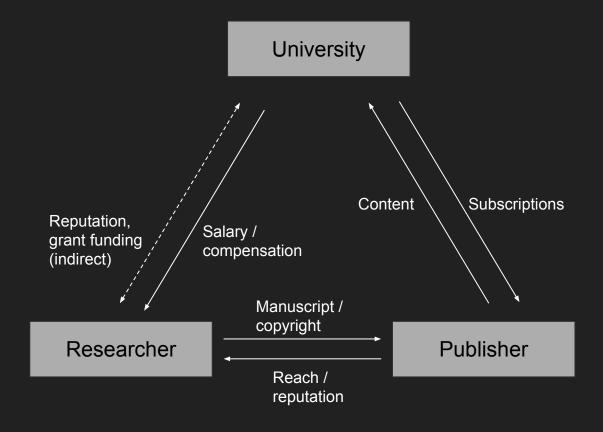
Reputation on a journal level - nothing new

- But reputation management went 'industrial' and commercial with a 'replacement currency'
- e.g. JIF a metric to measure and rank and run journals - used for very different tasks

 High dependency for tenure & review process, national assessment framework etc.



A growing research system and asymmetrical relations





Commercial overdrive kicked in...

 Externally: increasing subscription costs, bulk licensing only, dependency on content



 Increasing: dependency on the citation / journal level reputation





Open Research - the concept is not really new... but also multi-faceted





Two aspects to Open Research

 Publications, data sets etc. openly available and accessible for collaborative research activities



 Changing the value / reputation management system required as well









Open Research Commercial companies



Commercially organised players



A way to organise a group of people, focused on an objective

- Ideally, private resources are invested to create a product / services which solves an issue, a problem shared by many
- The costs for the individual / organisational user for the services / products is significantly lower than building it and the value exceeds the costs
- And the client / user gets to decide, whether the product is worth the price
- If not, the entrepreneur / company has lost its investment / private money
- The key question: what are the objectives / values of the group of people?





Startup vs. big corporate player





Digital Science (a commercially organised company) and the launch of Dimensions



Digital Science - a digital native / unusual corporate animal

- Organised as a commercial entity, started about 10 years ago, with the clear mission to shape change which was about to come
- Purpose: attract, support and develop small innovative software companies which focus on improving a step / challenge in the research process
- Track record of early movers in their space: Altmetric,
 Figshare, Symplectic, ÜberResearch and more...
- Nothing to defend no legacy business
- Committed to open research
- A shareholder committed to create value in terms of impact





Sustainable startup genes and constantly evolving

- Portfolio structure -small focused groups working with partners and clients - empowered teams
- Close to the research community
- Not a 'fire it up and look for the exit' mentality, most funders are still around - 10 years after DS started
- Founders often move into new roles
- Bottom up integration portfolio companies grow up together as siblings
- Starting to integrate and share more and more...
- Overall: highly motivated team, opinionated, value driven, striving to create a positive impact - resulting in a fair amount of creative chaos





Committed to Open Science - striving for the right balance



Figshare - research data management, empowering the research to manage and share



Altmetric - experimenting with the right balance of making parts openly available and still creating added value for a sustainable business model



GRID: tackling the challenge of ambiguous affiliation data with a 90k organisation entries and persistent identifiers - openly available under CCO license for the research community



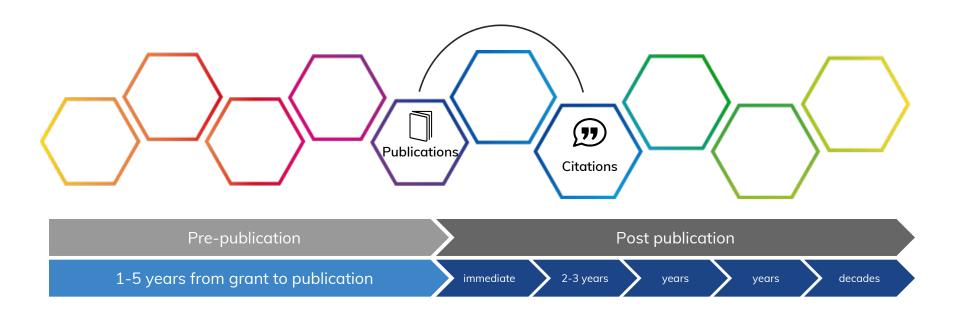
Dimensions - establishing a new, modern research information - as openly available as possible, realising a model where secondary data is not monopolised but where the business model is based on value created on top of the data



Why did we start Dimensions?

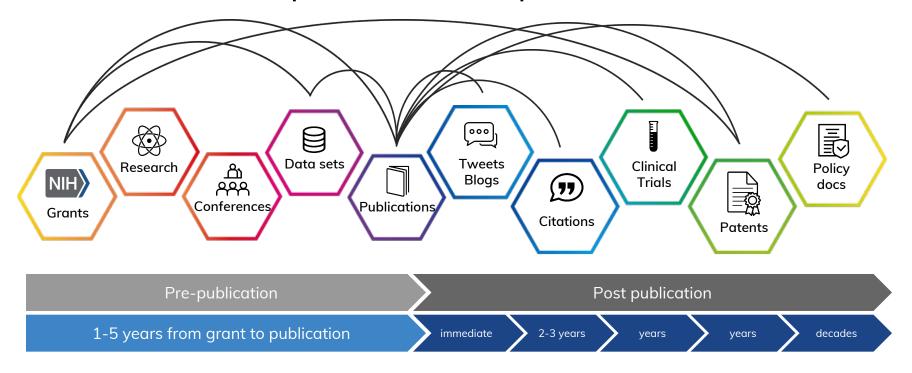


Discovery and research assessment: a narrow focus for years



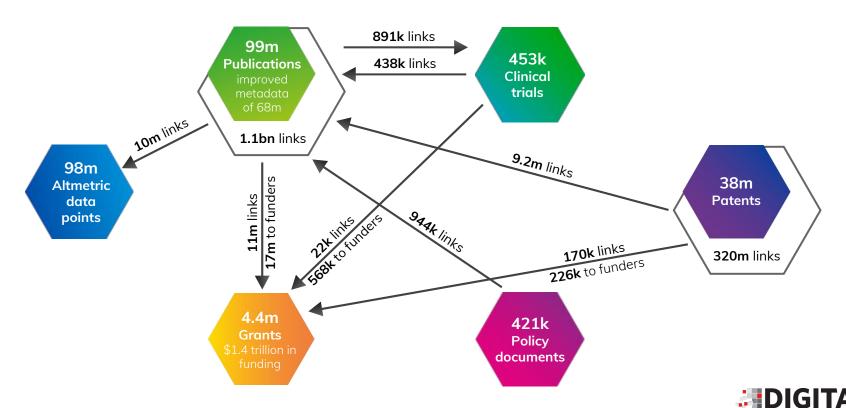


More "Dimensions" possible and required





Broader view, links to follow the trajectory, more colorful picture

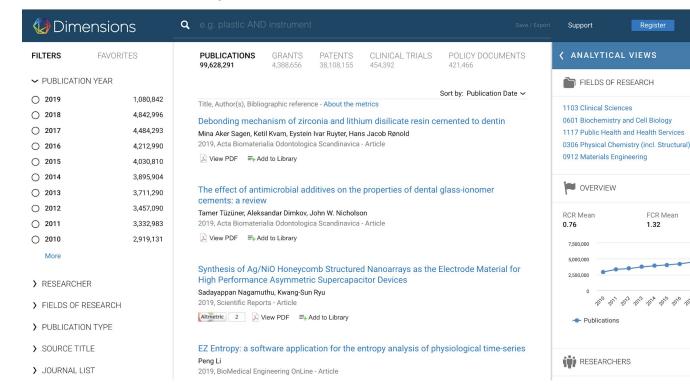


Status: March 2019

Publications / citations as openly available as possible

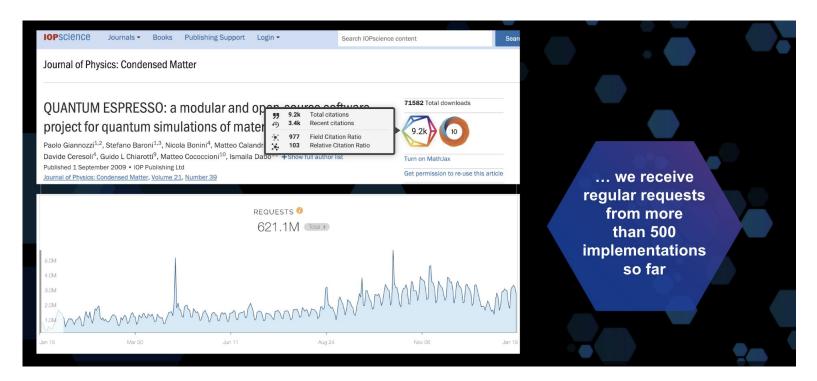
Dimensions is freely available for personal use even without a login

99M publication records and more than 1bn citations





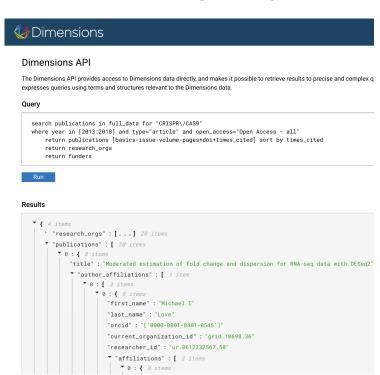
Open Metrics API: more than 621 million calls





API: not only data, also exposing the business logic layer

- Powerful API not only for the extraction of data
- Also giving access to the business logic layer to allow users to build their own analysis and tools on top of it
- e.g. realising composite indicators across content types





As little strings attached as possible

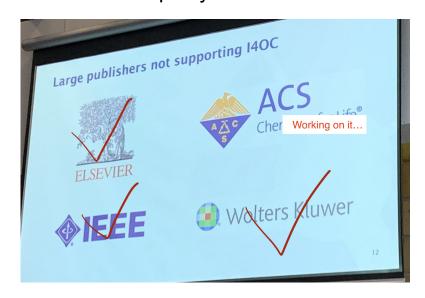
- The Dimensions data comes with as little strings attached as possible
- 'Possible' being define as:
 - Taking our agreement with copyright holders into account
 - Avoid large scale cannibalisation effects which endanger our sustainability
- Principle: pay for data once only to support the efforts

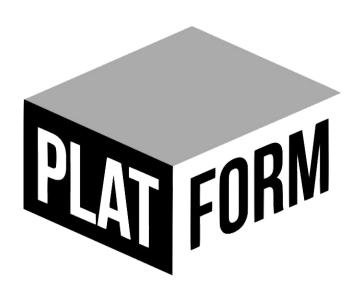




A research data platform for the research community

- Aggregating open data from various sources (citations, grants, trials, policy documents)
- Work with copyright holders to add in 'closed' content not openly available elsewhere..

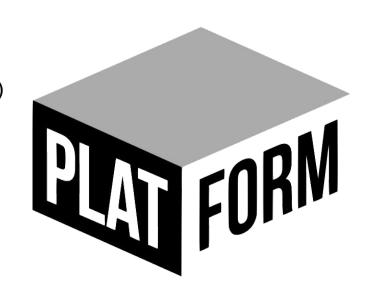






A research data platform for the research community

- Aggregating open data from various sources (citations, grants, trials, policy documents)
- Work with copyright holders to add in 'closed' content not openly available elsewhere (Elsevier...)
- Investing heavily in harmonisation and curation, attach persistent identifiers, create linked dataset across content types
- The 'small task' of operating a redundant platform with more than 143M documents and billions of connections, appr. 1.8M unique users and 24/7 on call dev-ops team,
- ... not to mention support, engagement and product development etc.





Dimensions as an infrastructure for the research community

- The business model around Dimensions has been determined with development partners
- Costs engineered to be roughly what these partners would be willing to spend for a reliable data infrastructure which keeps evolving
- We think we as Digital Science should not be in the business of developing proprietary indicators
- Instead: the scientometric community is invited to make use of the platform and the API
- ... to do research on broader, refined and new indicators, as diverse as possible







Relationships Are About Give a...

Give and Take: A Revolutionary Approach to Succes...

image the-give-and-take-of-social-networking - Fran...

poodreads.com

GIVE AND TAKE - WESTGATE W

Give and Take - The Best of the Pioneers" von ...

And how are we trying to live up to these statements?

Give-and-take matrix | Co-producing Knowl,

we And Take Words On A G ...

ce Guys Finish First "Give and Take" by Adam G ...

How to Be More Effective in the W ...

Communication, contact, gi...

Give and Take - Why helping others driv ...

give and take | goals | Quote...

Give And Take Summary - Four Minute Books

givatake.eu



Dog Mountain, Home of Stephen Hu.

Give and Take by Adam Gr.

Karate Blog - Give and Tak,

nilifehacks.com

Concretely: access to data and tools for scientometric research purposes

Simple process:

- 1. Indicate interest (via short form, directly)
- 2. Review by Dimensions team, led by Stacy Konkiel
- 3. Short no-cost license agreement
- 4. Access

Currently more than 50 research cooperations with focus on

- Funding output impact analysis
- co-authorship networks
- citation analyses to
- patent-grant relationships

Increase of interest in the last months, more and more requests are coming in

-> https://dimensions.ai/data_access







Strike the right, responsible balance!

Supporting Open Science and pushing for open in general:

- Making data available where it requires little efforts and can scale do it at scale, as efficiently as possible
- Push the boundaries as long as the long term sustainability is not endangered
- Create understanding and trust that sustainability will be achieved only by working together - and that includes commercial arrangement
- We hope that what can be done with the data is more important than whether it is

Organisation

• Keep small, empowered groups, driven by a strong sense of value

To the form data availability to feature/function/value competition



... and listening the past two days a little bit, these are the projects I can see coming out of the OPERA workshop

• Continued cooperation with the OPERA project, to use Dimensions data API for a large VIVO pilot - agreed, agreement in preparation



 Joint research project to use citation context / sentiment analysis for better search results - potentially processing 65M full text record - Birger Larsen, Aalborg University Copenhagen



 Open Science Monitor - our data is as openly available as we can afford for indicators and metrics - and transparent and we have no legacy to defend



- Data and metrics need to be disentangled take us up on it!
- DTU RAP automation of the collaboration platform with the Dimensions API.... pulling it in real time...
- Meeting to explore beyond the OPERA project how we could fit in into an open indicator architecture - only 2:40mins train ride from Cologne to Hannover!





So?







Perhaps there is the possibility of including

- transparent,
- mid size commercial partners
- which are aligned with the research community,
- predictable and still innovative

as accepted partners and included in the 'we' in 'We must own the pipes'?



Thank you! / Questions?

Christian Herzog, MD,
Chief Portfolio Officer / CEO Dimensions
+49-171-5678917
c.herzog@digital-science.com

